



**THE MUNICIPALITY OF CAMPBELL'S BAY**

**BUDGET ESTIMATES**

**2024**

1	<b>THE MUNICIPALITY OF CAMPBELL'S BAY</b>		
2	<b>BUDGET ESTIMATES</b>		
3	<b>OPERATING ACTIVITIES FOR FISCAL PURPOSES</b>		
4	<b>PERIOD ENDED DECEMBER 31, 2024</b>		
5			
6		<b>2024 Budget</b>	<b>2024</b>
7			
8	<b>Revenue</b>		
9	Tax revenues	1 035 606	49.64%
10	Grants in lieu of taxes	127 100	6.09%
11	Transfers	465 095	22.29%
12	Services provided	269 627	12.92%
13	Assessment of rights	11 500	0.55%
14	Fines	700	0.03%
15	Interest	12 000	0.58%
16	Other	32 043	1.54%
17	Appropriation of surplus	132 715	6.36%
18			
19		<b>2 086 386</b>	
20			
21	<b>Expenditures</b>		
22	General administration	423 880	20.32%
23	Public security	331 911	15.91%
24	Transportation	141 089	6.76%
25	Environmental health	626 691	30.04%
26	Health and Welfare	6 000	0.29%
27	Urban planning and regional development	24 513	1.17%
28	Recreational and cultural activities	80 344	3.85%
29	Costs of financing	54 763	2.62%
30	Payment of long term debt	87 843	4.21%
31	Investing activities (Capital expenditures)	309 352	14.83%
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33		<b>2 086 386</b>	
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36	<b>Surplus (deficit) for the period for fiscal purposes</b>	<b>0</b>	
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66	<b>THE MUNICIPALITY OF CAMPBELL'S BAY</b>	
67	<b>BUDGET ESTIMATES</b>	
68	<b>ANALYSIS OF REVENUE</b>	
69	<b>PERIOD ENDED DECEMBER 31, 2024</b>	
70		
71		<b>2024 Budget</b>
72		
73	<b>TAXES</b>	
74	<b>Taxes based on assessment</b>	
75	General tax revenue - \$41,680,800 X \$0.78/\$100 (\$0.72)	<b>325 110</b>
76		
77	<b>Municipal services</b>	
78	Water - \$353 (\$313)	138 497
79	Water softener - \$210 (\$175)	82 338
80	Sewage - \$433 (\$374)	167 964
81	Domestic garbage - \$326 (\$339)	117 246
82	Recycling - \$98 (\$94)	36 489
83	Debt service - \$231 (\$255)	95 090
84	Fire services \$170 (\$222)	67 872
85	Agence 9-1-1	5 000
86		<b>710 496</b>
87		
88		<b>1 035 606</b>
89		
90		
91	<b>GRANTS IN LIEU OF TAXES</b>	
92	<b>Government of Quebec</b>	
93	Quebec government properties	18 000
94	Quebec government services	22 500
95	Social services properties	5 600
96	School properties	81 000
97		<b>127 100</b>
98		
99	<b>TRANSFERS</b>	
100	<b>Unconditional transfers</b>	
101	Equalisation grant	<b>70 920</b>
102		
103	<b>Conditional transfers</b>	
104	Winter roads contract	5 810
105	Recycling grant	28 000
106	Residual Material - redevance	4 000
107	Water project financing - interest grant by-law 103-12	20 738
108	TECQ 2019-2023	65 639
109	PRABAM project	37 474
110	FRR Volet 2 - Dock lights	13 580
111	FRR Volet 4 - Rink	15 365
112	PDTO - Tourisme Outaouais	20 000
113	New Horizons - park project from unearned revenue	3 100
114	PIQM-MADA project	9 000
115	PEPPSEP well study	26 250
116	Special TVQ grant	43 390
117	Student grant	3 520
118	PRACIM - new fire hall	15 731
119	PARFIRS - ball field fence	72 378
120	CREDDO - vehicle charger grant	5 000
121	MSP Flood grant	5 200
122		<b>394 175</b>
123		
124		<b>465 095</b>
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131	<b>THE MUNICIPALITY OF CAMPBELL'S BAY</b>		
132	<b>BUDGET ESTIMATES</b>		
133	<b>ANALYSIS OF REVENUE</b>		
134	<b>PERIOD ENDED DECEMBER 31, 2024</b>		
135			
136		<b>2024 Budget</b>	
137			
138	<b>SERVICES PROVIDED</b>		
139	<b>Services provided municipal bodies</b>		
140	<b>Litchfield</b>		
141	Administration of fire services	7 500	
142	Fire protection - 25% (previously at 50%)	58 198	
143	Fire protection - 50%	15 075	
144	Water	10 976	
145	Water softener	4 950	
146	Sewage	6 550	
147	Garbage / recycling	3 430	
148	Debt	5 778	
149	Administration of services	4 775	
150	Recreation and cultural activities	10 000	
151			
152	<b>Bryson</b>		
153	Fire services	46 558	
154	Administration of fire services	6 000	
155			
156	<b>Grand Calumet</b>		
157	Fire services	69 837	
158	Administration of fire services	9 000	
159			
160	<b>Other municipalities - fire services</b>	1 000	
161			
162		<b>259 627</b>	
163			
164	<b>Recreational and cultural activities</b>		
165	Rental revenue	10 000	
166			
167		<b>269 627</b>	
168			
169	<b>ASSESSMENT OF RIGHTS</b>		
170	Licenses and permits	1 500	
171	Transfer duties	10 000	
172			
173		<b>11 500</b>	
174			
175	<b>FINES</b>		
176	M.R.C. de Pontiac	700	
177			
178			
179	<b>INTEREST</b>		
180	Interest on arrears	12 000	
181			
182			
183	<b>OTHER REVENUE</b>		
184	Dump - fees and scrap metal	2 000	
185	PARFIRS - ball field fence	30 043	
186			
187		<b>32 043</b>	
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196	<b>THE MUNICIPALITY OF CAMPBELL'S BAY</b>	
197	<b>BUDGET ESTIMATES</b>	
198	<b>ANALYSIS OF OPERATING EXPENSES</b>	
199	<b>PERIOD ENDED DECEMBER 31, 2024</b>	
200		
201		<b>2024 Budget</b>
202	<b>GENERAL ADMINISTRATION</b>	
203	<b>Legislation</b>	
204	Mayor and Councillors - remuneration	71 352
205	Mayor and Councillors - employer's share	3 568
206	Mayor and Councillors - training /travel	1 000
207	Mayor and Councillors - Christmas supper	2 500
208		<b>78 420</b>
209		
210	<b>Financial and administrative management</b>	
211	Administrative salaries and benefits	176 782
212	Professional fees - MADA	2 188
213	Travel and course fees	500
214	Bond insurance	175
215	Telephone and fax	3 180
216	Postage and courier	2 500
217	Public notices/public alarm system	2 600
218	Audit fee	22 000
219	Other professional services	29 417
220	Insurance on office and contents	1 050
221	Office light and heat	2 550
222	Office cleaning supplies	200
223	Office maintenance/renovations	2 000
224	ADMQ/Tourism Outaouais fees	1 300
225	Web site domain / other programs	4 000
226	Computer and website support contract	4 800
227	Office equipment rental and lease	3 250
228	Office equipment maintenance	200
229	Office equipment purchases	2 000
230	Software maintenance contract	2 600
231	Office supplies	4 000
232		<b>267 292</b>
233		
234	<b>Assessment</b>	
235	M.R.C. Pontiac	<b>21 840</b>
236		
237	<b>Election</b>	<b>7 500</b>
238		
239	<b>Other</b>	
240	M.R.C. Pontiac	24 828
241	Legal fees/bad debts	10 000
242	Donations, recognition and public relations	3 500
243	F.Q.M / F.C.M. fees	1 200
244	Liability insurance	7 875
245	Errors and omissions insurance	1 425
246		<b>48 828</b>
247		
248		<b>423 880</b>
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261	<b>THE MUNICIPALITY OF CAMPBELL'S BAY</b>	
262	<b>BUDGET ESTIMATES</b>	
263	<b>ANALYSIS OF OPERATING EXPENSES</b>	
264	<b>PERIOD ENDED DECEMBER 31, 2024</b>	
265		
266		<b>2024 Budget</b>
267		
268	<b>PUBLIC SECURITY</b>	
269	<b>Police protection</b>	
270	Government of Quebec	<b>41 975</b>
271		
272	<b>Fire protection</b>	
273	Fire chief	60 797
274	Assistant fire chiefs	6 054
275	Non urban officers	8 820
276	Practice remuneration	21 120
277	Course remuneration	4 800
278	Employee benefits	15 550
279	Insurance on volunteers	4 200
280	Telephone	3 500
281	Paging system / Targa Air	5 500
282	Training	9 695
283	Fire vehicles and equipment - insurance	10 000
284	Fire vehicles and equipment - licenses	7 000
285	Fire vehicles and equipment - maintenance	15 000
286	Vehicle and equipment tests	6 500
287	Technical and computer assistance	2 000
288	Fire supplies / public notices / equipment	3 500
289	Bunker suits and accessories	24 250
290	Fire - extinguishers maintenance	1 500
291	Recognition	6 000
292	Sani Gear	7 500
293	Legal fees/professional services	5 000
294	Litchfield garage rent	4 504
295		
296	<b>Recoverable from Litchfield 25%, Bryson 20%, Grand Calumet 30%</b>	<b>232 790</b>
297		
298	Telephone	3 500
299	Fire hall - insurance	750
300	Fire hall - hydro	4 000
301	Fire hall - heat	6 000
302	Fire hall - maintenance	5 000
303	Fire hall - security system	500
304	Pager licence	400
305	Legal fees	10 000
306		
307	<b>Recoverable from Litchfield 50%</b>	<b>30 150</b>
308		
309	Services provided by other municipalities	
310	M.R.C. Pontiac	4 349
311	Remuneration - fire calls	5 000
312	Remuneration - medical calls	5 000
313	Employee benefits	250
314	Fuel used on fire calls - each territory	3 500
315		
316	<b>Budgeted by each Municipality</b>	<b>18 099</b>
317		
318		
319	<b>Total fire protection</b>	<b>281 039</b>
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326	<b>THE MUNICIPALITY OF CAMPBELL'S BAY</b>	
327	<b>BUDGET ESTIMATES</b>	
328	<b>ANALYSIS OF OPERATING EXPENSES</b>	
329	<b>PERIOD ENDED DECEMBER 31, 2024</b>	
330		
331		<b>2024 Budget</b>
332		
333	<b>PUBLIC SECURITY (continued)</b>	
334	<b>Civil protection</b>	
335	911 services - line 85	5 000
336		
337		<b>5 000</b>
338		
339	<b>Other</b>	
340	Beaver control	300
341	M.R.C. Pontiac	1 947
342	Pest Control	1 650
343		<b>3 897</b>
344		
345		<b>331 911</b>
346		
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359		
360	<b>TRANSPORTATION</b>	
361	<b>Municipal roads</b>	
362	Street sweeping	6 500
363	Maintenance and asphalt	1 000
364	Gravel	500
365	Dust suppressant	500
366	Culverts	500
367	Equipment rentals	1 500
368	Grading	500
369	Overhead expense - line 634	24 029
370		<b>35 029</b>
371		
372	<b>Snow removal</b>	
373	Contract	84 000
374	Salt and calcium	1 000
375	Overhead expense - line 635	8 010
376		<b>93 010</b>
377		
378	<b>Street lighting</b>	
379	Electricity	7 800
380	Maintenance/bulbs/pole rental	5 000
381		<b>12 800</b>
382		
383	<b>Traffic</b>	
384	Signage	<b>250</b>
385		
386		<b>141 089</b>
387		
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391	<b>THE MUNICIPALITY OF CAMPBELL'S BAY</b>	
392	<b>BUDGET ESTIMATES</b>	
393	<b>ANALYSIS OF OPERATING EXPENSES</b>	
394	<b>PERIOD ENDED DECEMBER 31, 2024</b>	
395		
396		<b>2024 Budget</b>
397		
398	<b>ENVIRONMENTAL HEALTH</b>	
399	<b>Water Softener system</b>	
400	Salt and permaganate	35 000
401	Maintenance	15 000
402	Hydro	6 500
403	Cellular modem	1 400
404	Insurance	4 822
405	Training	1 000
406	Professional fees	5 000
407	Water management technician (salary and benefits) 25%	18 566
408		<b>87 288</b>
409		
410	<b>Water purification</b>	
411	Water analysis	5 500
412	Chlorine	4 000
413	Overhead expense - line 636	32 039
414		<b>41 539</b>
415		
416		
417	<b>Water distribution system</b>	
418	Hydrant maintenance	5 500
419	Maintenance and system upgrade	15 000
420	Well site - electricity	8 000
421	Water system/watertank - electricity	750
422	Insurance	1 250
423	Well site modem	2 800
424	PEPPSEP well study	26 250
425	Water management technician (salary and benefits) 25%	18 566
426		<b>78 116</b>
427		
428	<b>sub-total water</b>	<b>206 943</b>
429		
430	Overhead expense related to water services - line 637	56 068
431		
432		
433	<b>Total water expense</b>	<b>263 011</b>
434		
435	<b>Sewage filtration plant</b>	
436		
437	Laboratory tests	3 500
438	Maintenance	10 000
439	Hydro	13 200
440	Insurance	2 250
441	Sludge removal	6 500
442	Water management technician (salary and benefits) 25%	18 566
443	Overhead expense - line 638	56 068
444		<b>110 084</b>
445		
446	<b>Sewage system</b>	
447	Maintenance	10 000
448	Hydro	3 200
449	Insurance	625
450	Water management technician (salary and benefits) 25%	18 566
451	Overhead expense - line 639	32 039
452		<b>64 430</b>
453		
454		
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456	<b>THE MUNICIPALITY OF CAMPBELL'S BAY</b>		
457	<b>BUDGET ESTIMATES</b>		
458	<b>ANALYSIS OF OPERATING EXPENSES</b>		
459	<b>PERIOD ENDED DECEMBER 31, 2024</b>		
460			
461		<b>2024 Budget</b>	
462			
463	<b>ENVIRONMENTAL HEALTH (continued)</b>		
464	<b>Domestic garbage</b>		
465	Transfer site - wages and benefits		4 250
466	Rental		2 730
467	Site maintenance		500
468	M.R.C. share for waste management		4 128
469	Waste disposal		57 000
470	Collection - overhead expense - line 640		56 068
471			
472			<b>124 676</b>
473			
474	<b>Recycling</b>		
475	Recycling wages and benefits		4 250
476	Contract		23 500
477	Jean Paul 11		4 700
478	Overhead expense - line 641		32 039
479			<b>64 489</b>
480			
481			<b>626 691</b>
482			
483			
484	<b>HEALTH AND WELFARE</b>		
485	<b>Housing</b>		
486	O.M.H. - 10% of deficit		<b>6 000</b>
487			
488			
489	<b>URBAN PLANNING AND HOUSING</b>		
490	<b>Planning</b>		
491	M.R.C. Pontiac		17 963
492	Inspector		6 300
493	Permits, supplies and public notices		250
494			<b>24 513</b>
495			
496			
497	<b>RECREATIONAL AND CULTURAL ACTIVITIES</b>		
498	<b>R.A. Hall</b>		
499	Internet / phone		2 000
500	Insurance		1 700
501	Cleaning - wages		6 500
502	Cleaning - benefits		800
503	Maintenance		5 000
504	Hall furnishings		500
505	Cleaning supplies		750
506	Hydro		9 000
507	Propane		500
508			<b>26 750</b>
509			
510	<b>Rink expense</b>		
511	Wages		1 500
512	Employer's share of benefits		150
513	Maintenance/supplies		2 000
514	Hydro		1 200
515			<b>4 850</b>
516			
517			
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521	<b>THE MUNICIPALITY OF CAMPBELL'S BAY</b>	
522	<b>BUDGET ESTIMATES</b>	
523	<b>ANALYSIS OF OPERATING EXPENSES</b>	
524	<b>PERIOD ENDED DECEMBER 31, 2024</b>	
525		
526		<b>2024 Budget</b>
527		
528	<b>RECREATIONAL AND CULTURAL ACTIVITIES (continued)</b>	
529	<b>Parks, playgrounds and wharf</b>	
530	Floral decorations	1 500
531	Hydro - includes decorative lighting	1 200
532	Park maintenance and river front - includes John Street	1 000
533	Splash pad maintenance/insurance	2 500
534	Wharf maintenance and supplies	1 000
535	Overhead expense - line 642	24 029
536		
537		<b>31 229</b>
538		
539	<b>Mural park</b>	
540	Insurance	65
541	Electricity	650
542	Maintenance/supplies	500
543		<b>1 215</b>
544		
545	<b>Summer Day Camp</b>	
546	Wages and benefits	8 000
547	Insurance	600
548	Hydro	3 200
549	Maintenance/supplies	2 500
550		<b>14 300</b>
551		
552	<b>Other</b>	
553	Christmas parade	1 500
554	Carnival	500
555		<b>2 000</b>
556		
557		<b>80 344</b>
558		
559		
560	<b>COSTS OF FINANCING</b>	
561	<b>Long term debt – interest payments</b>	
562	Water project - by-law 59-05	15 233
563	By-law # 103-12 (water softener)	14 768
564	By-law 102-19 (splash pad)	2 478
565	Ford F250	1 284
566		<b>33 763</b>
567		
568	<b>Other costs of financing</b>	
569	Interest and bank charges	9 000
570	Interest on temporary loans	12 000
571		<b>21 000</b>
572		
573		<b>54 763</b>
574		
575		
576	<b>FINANCING</b>	
577	<b>Long term debt – capital payments</b>	
578	By-law 59-05 (water project)	35 800
579	By-law # 103-12 (water softener) - net cost	26 642
580	By-law # 102-19 (splashpad)	6 200
581	Ford F250	19 201
582		
583		<b>87 843</b>
584		

585	<b>THE MUNICIPALITY OF CAMPBELL'S BAY</b>	
586	<b>BUDGET ESTIMATES</b>	
587	<b>ANALYSIS OF OPERATING EXPENSES</b>	
588	<b>PERIOD ENDED DECEMBER 31, 2024</b>	
589		
590		<b>2024 Budget</b>
591		
592	<b>APPROPRIATIONS</b>	
593	<b>Investing activities</b>	
594	Park project - New Horizons	3 100
595	TECQ 2019-2023	65 539
596	PRABAM project	37 474
597	FRR volet 2 MRC + Mun Dock	7 416
598	PAFIRS - Ballfield fence	109 665
599	PRACIM - new fire hall	20 168
600	PDTO - Tourisme Outaouais	25 000
601	FRR4 - Rink	25 365
602	MSP net expenditure	15 625
603		
604		<b>309 352</b>
605		
606	<b>OVERHEAD EXPENSE</b>	
607	<b>Salaries and benefits</b>	
608	Overhead salaries and benefits	262 665
609		
610	<b>Vehicles and equipment</b>	
611	Fuel	19 000
612	Maintenance	7 500
613	Insurance	1 750
614	Licences	2 650
615		
616	<b>Garage</b>	
617	Light and heat	2 400
618	Maintenance	1 000
619	Insurance	625
620	Rental	3 800
621		
622	<b>Other expense</b>	
623	General supplies	4 000
624	Small tools	3 500
625	Boots and clothing	2 000
626	Cellular phone	6 500
627	Canadian Linen	3 000
628		
629		<b>320 390</b>
630		
631		
632		
633	<b>DISTRIBUTED AS FOLLOWS</b>	
634	Municipal roads - 7.5%	24 029
635	Winter roads - 2.5%	8 010
636	Water softener and purification - 10%	32 039
637	Water system - 17.5%	56 068
638	Sewage filtration - 17.5%	56 068
639	Sewage system - 10%	32 039
640	Domestic garbage - 17.5%	56 068
641	Recycling - 10%	32 039
642	Recreation - 7.5%	24 029
643		
644		<b>320 390</b>
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651	<b>THE MUNICIPALITY OF CAMPBELL'S BAY</b>		
652	<b>BUDGET ESTIMATES</b>		
653	<b>ANALYSIS OF OPERATING EXPENSES</b>		
654	<b>PERIOD ENDED DECEMBER 31, 2024</b>		
655			
656		<b>2024 Budget</b>	
657			
658	<b>Service rate calculations:</b>		
659	<b>Water residential - \$353 (\$313 for 2023)</b>		
660	Line 433 total water expense	263 011	
661	Less line 408 water softener expense included above	(87 288)	
662	Less line 115 PEPPSEP well study grant	(26 250)	
663	Less line 144 water services provided to Litchfield	(10 976)	
664	<i>Water net cost</i>	<u>138 497</u>	
665	392 users = \$138,497 / 392	<b>\$ 353</b>	
666			
667			
668	<b>Water softener residential - \$210 (\$175 for 2023)</b>		
669	Line 408 water softener expense	87 288	
670	Less line 145 water services provided to Litchfield	(4 950)	
671	<i>Water softener net cost</i>	<u>82 338</u>	
672	392 users = \$82,338 / 392	<b>\$ 210</b>	
673			
674			
675	<b>Sewage residential - \$433 (\$374 for 2023)</b>		
676	Line 444 sewage filtration expense	110 084	
677	Line 452 sewage expense	64 430	
678	Less line 146 sewage services provided to Litchfield	(6 550)	
679	<i>Sewage net cost</i>	<u>167 964</u>	
680	388 users = \$167,964 / 388	<b>\$ 433</b>	
681			
682			
683	<b>Domestic garbage residential - \$326 (\$339 for 2023)</b>		
684	Line 472 domestic garbage expense	124 676	
685	Less line 147 domestic garbage services provided to Litchfield	(3 430)	
686	Less line 106 garbage grant	(4 000)	
687	<i>Domestic garbage net cost</i>	<u>117 246</u>	
688	360 users = \$117,246 / 360	<b>\$ 326</b>	
689			
690			
691	<b>Recycling residential \$98 (\$94 for 2023)</b>		
692	Line 479 recycling expense	64 489	
693	Less line 105 recycling grant	(28 000)	
694	<i>Recycling net cost</i>	<u>36 489</u>	
695	371 users = \$36,489 / 371	<b>\$ 98</b>	
696			
697			
698	<b>Debt service \$231 (\$255 for 2023)</b>		
699	Line 566 long term debt interest payments	33 763	
700	Line 583 long term debt capital payments	87 843	
701	Less line 148 debt services provided to Litchfield	(5 778)	
702	Less line 107 government contribution for By-law 103-12	(20 738)	
703	<i>Cost of debt financing net cost</i>	<u>95 090</u>	
704	412 users = \$95,090 / 412	<b>\$ 231</b>	
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716	<b>THE MUNICIPALITY OF CAMPBELL'S BAY</b>	
717	<b>BUDGET ESTIMATES</b>	
718	<b>ANALYSIS OF OPERATING EXPENSES</b>	
719	<b>PERIOD ENDED DECEMBER 31, 2024</b>	
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721		<b>2024 Budget</b>
722		
723	<b>Fire services \$170 (\$222 for 2023)</b>	
724	Line 319 fire protection expense	281 039
725	Less line 141 administration fee to Litchfield for fire services provided	(7 500)
726	Less line 142 fire services provided to Litchfield (50% of line 299)	(58 198)
727	Less line 143 fire services provided to Litchfield (50%)	(15 075)
728	Less line 160 fire services provided to others	(1 000)
729	Less lines 153 and 154 fire services provided to Bryson	(52 558)
730	Less lines 157 and 158 fire services provided to Grand Calumet	(78 837)
731	<i>Fire protection expense net cost</i>	<i>67 872</i>
732	400 users = \$67,872 / 400	<b>\$ 170</b>
733		
734		
735	<b>Global taxation rate calculation (T.G.T.)</b>	
736	General tax revenue - line 75	325 110
737	Municipal services - line 86	710 496
738	Less Agence 9-1-1 - line 85	(5 000)
739		1 030 606
740	Depot du role assessment	41 680 800
741		
742	2024 Global taxation rate (T.G.T.) $\$1,030,606 / \$41,680,800 \times 100$	<b>\$2.4726</b>
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