	Budget 2023	2023
Revenue		
Tax revenue	751,389	50.64%
Grants in lieu of taxes	48,424	3.26%
Transfers	546,755	36.85%
Services provided	3,000	0.20%
Assessment of rights	17,500	1.18%
Interest	10,000	0.67%
Other revenue	1,000	0.07%
Surplus appropriation	105,702	7.12%
	1,483,770	
	1,465,770	
Expenditures		
General administration	330,670	22.29%
Public security	165,641	11.16%
Transportation	447,964	30.19%
Environmental health	106,287	7.16%
Urban planning and regional development	48,012	3.24%
Recreational and cultural activities	24,586	1.66%
Costs of financing	15,000	1.01%
Investing activities	345,610	23.29%
	1,483,770	
Surplus (deficit) for the period for fiscal purposes		

#### PERIOD ENDED DECEMBER 31, 2023

	Budget 2023
TAXES	
Taxable valuation \$95,451,300 X \$0.56/\$100 (\$0.54/\$100 - 2022)	534,527
Services - Waste management \$147 (\$135 - 2022)	71,000
Services - Fire/Rescue \$150 (\$130 - 2022) Services - Police \$165 (\$145 - 2022)	68,750 75,412
Minimum tax (\$25) (\$25 - 2022)	500
Agence 9-1-1	1,200
7.190.100 0 1 1	1,200
	751,389
GRANTS IN LIEU OF TAXES	
Public lands grant	48,424
TRANSFERS	
Road maintenance grant	183,684
Road improvement grant	20,000
Recycling grant	35,000
Special TVQ grant	1,927
TECQ 2019-2023	225,144
Wharf project	81,000
Than project.	,,,,,
	546,755
SERVICES PROVIDED	
Services provided municipal bodies	2 000
Services to TNO - dump	3,000
ASSESSMENT OF RIGHTS	
Licenses and permits	2,500
Transfer duties	15,000
	17,500
NITED FOT	
INTEREST	10.000
Interest on arrears	10,000
OTHER REVENUE	
Sale of scrap metal	1,000
	1,000

### THE MUNICIPALITY OF SHEENBORO BUDGET ESTIMATES STATEMENT OF FINANCIAL OPERATING ACTIVITIES FOR FISCAL PURPOSES PERIOD ENDED DECEMBER 31, 2023

GENERAL ADMINISTRATION	
Legislation	
Mayor and Councillors - remuneration	21,900
Mayor and Councillors - allowance	10,950
Mayor and Councillors - employer's share	1,489
Mayor and Councillors - travel	1,000
Receptions/zoom	300
F.Q.M. convention	2,500
	38,139
Financial and administrative management	
Director General / Assistant	84,227
Benefits - pension 5%	2,730
Employer's share	12,634
Director - travel allowance	3,500
Audit fee	16,000
Professional services	18,898
Contract services	6,000
Office supplies	6,300
Computer programs/computer maintenance	6,500
Training	1,200
Postage	2,750
Telephone	4,600
Office Insurance	2,875
Office maintenance	1,500
Office - light and heat	5,800
ADMQ fees	550
Bond insurance	200
Overhead expense - 5%	6,686
	182,950
Election expense	
Remuneration, benefits, ballots	5,939
Assessment	
M.R.C. de Pontiac	39,146
Other	
Public notices	2,000
Errors and omissions insurance	2,100
Liability insurance	4,200
Legal fees	5,000
Grants, donations	2,000
Association fees	1,200
M.R.C. de Pontiac - other administrative expenses	43,996
Web site service (New site)	4,000
	64,496
	330,670

Budget 2023

Government of Quebec	75,412
Fire protection	
West Pontiac Fire service	68,750
Sheenboro callouts	3,000
Intermunicipal agreement	2,000
M.R.C. de Pontiac	7,827
W.N.O. de l'Ondae	7,027
	81,577
Civil protoction	
Civil protection	1 200
Generator propane	1,200
Generator maintenance	1,450
Civil emergency plan / Red Cross	200
Agence 9-1-1	1,200
Alert system	800
	4,850
Other	
M.R.C de Pontiac - animal control	3,102
Sheen wild animal control	700
	3,802
	165,641

Budget 2023

TRANSP	ORTA	NOITA
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Municipal roads

Equipment rental	4,000
Grading contract	35,000
Road maintenance and brushing	20,000

Ditching	20,000
Culverts	10,000
Sand and gravel	25,000
Dust suppressant	20,000
Cold patch	3,000
Other - MRC for Schyan Road	4,000
Sweeping	3,500
Overhead expense - 57%	76,223
	220,723
Snow removal	
Snow removal contract - M. Kidd	215,317
Snow removal contract - M. Kidd Butler	3,879
Sanding contract - R. Perrault for transfer site/parking lot	945
	220,141
Street lighting	
Electricity	3,100
Traffic	
Road signs	4,000
rioda digita	1,000
	447,964
ENVIRONMENTAL HEALTH	
Domestic garbage	0.050
M.R.C. de Pontiac - waste management	6,958
Equipment rental	3,200
Waste disposal - contract Overhead expense - 11%	25,000 14,710
Overnead expense - 11%	14,7 10
	49,868
	10,000
Secondary materials	
Recycling	25,000
Other services and composting	2,000
Overhead expense - 22%	29,419
	56,419
	,

Budget 2023

URBAN PLANNING	
Urbanism	
M.R.C. de Pontiac	26,758
Professional services - MRC Engineer	4,154
Contract building inspector	15,000
Office supplies	400
Zoning and other notices	500

	48,012
RECREATIONAL AND CULTURAL ACTIVITIES	
Upper Pontiac Sports Complex	5,000
Boat ramp	750
Wharf maintenance/lease	1,000
Dock installation and removal	2,000
Park maintenance (walking path/nature trail)	4,500
Library	650
Résidence Meilleur	2,500
Canada Day/Remembrance Day	1,500
Park - overhead expense - 5%	6,686
	24,586
COSTS OF FINANCING	
Bank charges and interest on temporary loans	15,000
APPROPRIATIONS	
Investing activities	
Office furniture	
Computer equipment upgrade	3,000
TECQ 2019-2023 - Sheen's contribution (119 x \$50) Transfer site	16,466
TECQ 2019-2023 - Quebec Government's contribution	225,144
Wharf project	90,000
Trailer	11,000
	345,610

Budget 2023

OVERHEAD EXPENSE	
Employee wages	83,900
Pension	3,745
Group insurance	3,772
Employer's share	12,375
Clothing allowance and Cnesst safety supplies	2,000
Training	1,500
Tools and supplies	3,000
Garage - light and heat	1,750
Garage - insurance	575

Garage - maintenance	1,500
Truck - insurance	925
Truck - licence	300
Truck - fuel	6,500
Truck/equipment - maintenance	2,000
Truck - lease	9,882
	133,724
Overhead expense distributed to:	
Administration building - 5%	6,686
Roads - 57%	76,223
Garbage - 11%	14,710
Recycling - 22%	29,419
Parks - 5%	6,686
	133,724